

Gudrun Timm - Executive Profile



- 25 years' experience in emerging and frontier markets, operating at board and operational levels
- Best practice experience in Corporate Governance, advising investors, commercial & development finance institutions
- Profound knowledge of Chinese culture
 - *"The new operating rhythm creates room to reflect and create new plans, because the process is defined and followed."* Head Equities, Alternative Asset Manager, Switzerland, on accelerated investment process
 - *"I thought the restructuring project was planned thoroughly & consistently. After today's Corporate Governance workshop, we will step back and re-think the outline."* CFO, German bank

Experience

Corporate Governance: Board efficiency and effectiveness. Design and implementation of change processes in governance and operations, based on thorough diagnosis in Board Performance Evaluations.

Board Leadership: Supports investors, supervisory boards and individual board directors in applying international best practice. Initiated and implemented a training programme on Board Leadership in Emerging Markets with the Institute of Directors, London. Carries out modular programmes and customized solutions for investors and board directors.

Sustainable Investment & Development Finance: Extensive track record both in operations and strategic capacities. Structured more than 30 tailor-made project finance transactions in emerging markets, catalysing long-term investments of approximately € 2 bn with exceptional financial and developmental returns. Led due diligence teams to banks, corporates, and private equity funds. Negotiated investor entry, managed portfolios including client relationships and ratings, and achieved successful equity exits. Portfolio diagnosis and restructuring needs.

Developed an **Innovation** process and implemented a derivatives-based financing mechanism for African farmers with an international commercial bank, stabilising the supply of working capital on a long-term basis.

Improved an institution's **Evaluation** capacity by introducing evaluations on a portfolio scale, and new methodologies in collaboration with academia.

Background

Carpe Diem Partners UK Ltd.
Partner

Memberships:

Financial Experts Association, Germany
EWMD (European Women's Management Development International Network)

A German national, Gudrun gained her international experience in project finance in China and other East and Central Asian markets, African and Eastern European environments. Board positions included banks and other financial institutions, private equity funds and the not-for-profit sector.

Gudrun majored in Economics, Chinese culture and Asian philosophies at the universities of Bonn, Germany, and Nanjing, China, and holds a masters' degree from Bonn University (Diplom-Volkswirtin). She worked with Dresdner Bank (now Commerzbank) AG and KfW, Europe's largest promotional bank, and its private equity arm, DEG (Deutsche Investitions- und Entwicklungsgesellschaft).

Gudrun is a frequent speaker and facilitator on financial and sustainability topics. She teaches master classes in finance at the International University Bad Honnef and covers international business in the programme of excellence for supervisory board members at Frankfurt School of Finance and Management.

Languages: German, English, Chinese, French