

Gudrun Timm



- *21 years experience in emerging and frontier markets, operating at board and operational levels*
- *Successful investment professional and strategy adviser to multinational companies & bodies*
- *Best practice experience in Corporate Governance*
- *Advising development and commercial banks, capital markets expertise*
- *Profound knowledge of Chinese culture*

Experience

- Corporate Governance: Board efficiency and effectiveness. Design and implementation of changed processes within the framework of Governance Action Plans, based on Board Performance Evaluations.
- Board Leadership: Supports investors, supervisory boards and individual board directors in applying international best practice.
- Initiated and implemented a best practice Board Leadership programme for Emerging Markets in collaboration with the Institute of Directors, London. Developed modular programmes and customized solutions for investors and board directors.
- Extensive experience in sustainable development finance, both in operations and in strategic capacities. Led due diligence teams to banks, corporates, and private equity funds, and negotiated investor entry and exit. Structured more than 30 tailor-made project finance transactions in emerging markets, catalysing long-term investments of approximately € 2 bn with good financial and significant developmental returns.
- Developed and implemented innovation projects, eg. a financing mechanism for African farmers with an international commercial bank, stabilising the supply of working capital on a long-term basis.
- Improved an institution's evaluation capacity by introducing evaluations on a portfolio scale, and new methodologies in collaboration with academia.

Current Positions & Background

Partner and Managing Director:

Carpe Diem Partners Ltd., U.K.

Memberships:

Institute of Directors, London

Financial Experts Association, Germany

European Corporate Governance Institute, Belgium

EWMD (European Women's Management Development International Network)

A German national, Gudrun gained her international experience in project finance in China and other East and Central Asian markets, African and Eastern European environments. Board positions included banks and other financial institutions, private equity funds and the non-for-profit sector.

Gudrun majored in Economics, Chinese culture and Asian philosophies at the universities of Bonn and Nanjing, China, and holds a masters' degree from Bonn University. She worked with Dresdner Bank (now Commerzbank) AG and KfW, Europe's largest promotional bank, and its private equity arm, DEG.

Gudrun taught master classes at Frankfurt School of Finance and Management in impact investment, project evaluation and CSR (corporate social responsibility). Frequent speaker and moderator on financial and sustainability topics.

Languages:

German, English, Chinese, French